



Minutes

Edinburgh Integration Joint Board Strategic Planning Group

10.00am Friday 28 July 2017

City Chambers, High Street, Edinburgh

Present:

Members: Carolyn Hirst (Convener), Colin Beck, Sandra Blake, Colin Briggs, Eleanor Cunningham, Wendy Dale, Christine Farquhar, Stephanie-Anne Harris, Graeme Henderson, Fanchea Kelly, Angus McCann, Peter McCormick, Rob McCulloch-Graham, Maria McIlgorm, Moira Pringle, Rene Rigby and Ella Simpson.

Apologies: Dermot Gorman, Belinda Hacking, Michele Mulvaney and Michelle Miller.

In Attendance: David White, Katie McWilliam and Chris Whelan

1. Minute

The minute of the Edinburgh Integration Joint Board (EIJB) Strategic Planning Group of 7 July 2017 was submitted.

Decision

To approve the minute of the Edinburgh Integration Joint Board (EIJB) Strategic Planning Group of 7 July 2017 as a correct record.

2. Update on the Development of Directions for 2017-2018

Proposed directions to be issued to the Chief Executives of the City of Edinburgh Council and NHS Lothian were presented. The Directions are effectively instructions as to how the services delegated to the Edinburgh Integration Joint Board should be delivered by the Council and NHS Lothian.

As further plans are developed and funding allows, new or revised Directions will be issued. In addition to the directions themselves the document contained linkages to the budget, performance criteria and the strategic plan action plan, IJB priorities, the national Health and Wellbeing Outcomes and the integration planning and delivery principles.

During discussion the following issues were raised:

- Governance arrangements should be included – the next step would be delivery plans developed after the directions were agreed by the EIJB – these would come back to this Group for scrutiny
- Concern was raised about the proposal that the Strategic Planning and Quality Manager for Older People should lead the work on the direction relating to unpaid carers as unpaid carers do not just care for older people. It was explained that the Senior Management Team had felt that it was important that a senior manager was linked to each direction. The governance for the delivery plan for the direction on unpaid carers will sit with the Carers Strategic Partnership.
- The directions all relate to the City of Edinburgh Council and NHS Lothian not to the third or independent sector. It was explained that this was because the directions have a quasi-legal status and the Integration Joint Board can only direct the Council and NHS Lothian not the third or independent sector. However, some of the directions include the requirement to work with partners.
- Once the directions are issued NHS Lothian will work with officers in the Health and Social Care Partnership to develop delivery plans as they have with the other three Lothian IJBs.
- The IJB could not direct NHS Lothian how to spend its capital as that function was reserved to NHS –the directions relating to primary care needed to be reworded to reflect this
- Effective monitoring of performance was essential to ensuring the delivery of delegated services – responsibility for this rested with the EIJB
- All the strategic planning partnerships had been set up with the exception of disability and housing - the directions needed to be supported by a detailed delivery plan and this Group needed to be sighted on these plans
- Clarity was needed around the governance and activities of all the groups – it would be helpful to have a diagram detailing the governance structure
- The power of the EIJB was that funding transferred from the Council and NHS Lothian loses its identity and can be directed to target specific areas of need
- Essential to adhere in the wider sense to strategic priorities – concerns that community led issues would be forgotten

Decision

- 1) To note that the directions would be presented to the Professional Advisory Group on 1 August 2017.

- 2) That any further minor amendments to wording in the directions document be emailed direct to Wendy Dale.
- 3) To otherwise recommend adoption of the Directions to the Integration Joint Board.

(Reference – report by the Strategic Planning Manager, submitted

3. Market Facilitation and Shaping - Presentation

Chris Whelan gave a presentation on market facilitation and shaping. The presentation focussed on the following two ongoing workstreams:

Workstream 1

- Self Directed Support (Scotland) Act 2013 placed a duty on the local authority to understand the local market of care providers
- Facilitation of transactions with clients and providers
 - Care Home
 - Care at Home
 - Day Care
 - Equipment

Workstream 2

- Capturing and sharing intelligence
- Consultation with stakeholders on level of provision and need
- Communicating with the market (engagement strategy)

The Chair referred to the terms of the EIJB market strategy. It would be helpful to have information on what the market consists of – the task for this Group would be how do we consult and communicate.

There was a degree of instability within the market with an increasing demand and a lot of private providers catering for self-funding clients. Local authority funded places were difficult to source. It was recognised there was a need to do things differently and the services were not there to meet the unmet need.

Rob McCulloch-Graham suggested this could be discussed at one of the EIJB development sessions. There was a huge level of risk and decisions were needed on how this risk could be mitigated going forward. People were already having to make choices where they had to top up the national care home contract – this was reducing choices for those who could not afford to do this.

Decision

- 1) To agree that an item on this issue be included on the agenda for the next meeting of the Group on 1 September 2017 together with available data on how many new care homes were needed to meet the unmet need, proposed actions and timescales.

- 2) To circulate the presentation to the Group.
- 3) To circulate the current market facilitation strategy to the Group.
- 4) That specific discussion points be forwarded to the Chair and Wendy Dale in advance of the next meeting.

4. Business Case for Grade 5 Accommodation at Niddrie Mains Terrace

Support to commission this work was agreed at the EIJB on 16 June 2017 and it was agreed that the Strategic Planning Group (SPG) could have delegated authority to approve the business case for the proposed development at Niddrie Mains to enable the partnership to commission an additional 9 community grade 5 places.

Colin Beck provided a brief overview of the proposals contained in the report. Work was ongoing regarding demand/capacity issues with some people not being reported as delayed discharge but who would be needing community accommodation.

Moira Pringle referred to the costings detailed in paragraph 32 of the report. The EIJB financial plan has identified £1.19m for community mental health supported community accommodation from the Social Care Fund. The availability of this funding was based on achieving financial break even, and full achievement of savings.

The total cost of Crichton Place and Niddrie Mains was £752,916 against the £1.19 the financial plan allocation for community Mental Health services, leaving a remainder of £437,084.

Decision

- 1) To agree the business case for nine additional grade five supported accommodation places at 65 Niddrie Mains Terrace.
- 2) To note that the provision of the above accommodation would facilitate the closure of seven adult acute Mental Health beds.
- 3) To note the difference in the timelines between the move to the REB, procurement of the additional supported community capacity and the contingency plans proposed to manage the time gap and ensure safe care.
- 4) To agree the proposed contingency plan to safely manage patients during the time between the move to the new REB and the availability of the additional supported community accommodation.
- 5) To note the proposal to keep open 6 beds in Craiglea Ward at REH between 28 August and 14 October 2017. This would result in an additional double running cost for this interim period at a rate of £2,000 per week.

(References – Edinburgh Integration Joint Board 16 June 2017; report by the Strategy, Planning and Quality Manager, Mental Health and Substance Misuse)

5. Older People's Capacity Plan - Presentation

Katie McWilliam gave an overview of the strategic directions and capacity plan in relation to older people's services.

The 3 urgent priorities were identifying alternative service provision for those people currently in Liberton, Gylemuir and Oaklands.

It was important that the EIJB had a clear view on what the priority order would be to re-provide for the people in these establishments. The challenges in identifying the care mix going forward was acknowledged.

Decision

- 1) To circulate the presentation to the Group.
- 2) To note the key messages and that it was hoped to have a definitive plan in place by end September 2017.
- 3) To note the pressures in identifying alternative service provision for those people currently in Liberton, Gylemuir and Oaklands.
- 4) That an update paper be presented to the next meeting of the Group on 1 September 2017.

6. Dementia Post Diagnostic Support Service

Proposals were presented to secure baseline funding investment for expanding the provision of dementia post-diagnostic support, (PDS) delivery in Edinburgh to improve the outcomes for people newly diagnosed with early stage dementia, through timely support and intervention.

The business case attached at Appendix 1 to the report set out the Strategic, Business, Economic, Financial and Management cases. The business case supported priorities in the EIJB Strategic Plan, Joint Inspection recommendations, national performance targets and national policy.

The proposed new service would cost approximately £500,000 more than in the past.

Members noted it was imperative to have firm timescales in place. Contracts were due to end in March 2018 and would normally be agreed on a 3+1+1 year basis.

Decision

- 1) To recommend that the business case be agreed for continuation of the current level of funding only.
- 2) To recommend that the contract be awarded in such a way that allows the volume of service could be increased should additional funding be identified to cover the proposed expansion..

(Reference – report by the Strategic Planning and Quality Manager, Older People, submitted)

7. Primary Care Population and Premises

Proposals to develop primary care premises in line with the City of Edinburgh Local Development Plan 2016-2026 were submitted.

David White provided the Group with an overview of the analysis and the consultation undertaken to support that outcome and recommendations.

Decision

- 1) To note the analysis of GP premises and population growth for the period 2016-2026, and the corresponding requirement for capital investment of around £57million over this period to ensure premises were developed in line with demand
- 2) To note that of the £57million, the immediate priorities for the next 3 years accounted for around £36.85million which included the development of 3 new practices as well as re-provision/refurbishment of 14 existing practices
- 3) To recommend that the EIJB support the request to NHS Lothian to allocate through its capital planning process the sums detailed in 1) and 2) above.
- 4) To refer the report to the EIJB Audit and Risk Sub-Committee for consideration.

(Reference – report by the Strategic Lead, Primary Care and Public Health, submitted)

8. Learning Disability Services – Social Care Fund 2017-2018

Over the last five years the demand on services that provided day support and housing support for adults with a learning disability had outpaced capacity in all services. The case for funding those services to build capacity and meet the EIJB's legal responsibilities was presented.

Maria McIlgorm gave an overview of the key issues in the report. Funding for investment for the current year had been set aside and the full year impact would drive savings for next year.

Decision

To recommend that the Edinburgh Integration Joint Board agrees the request for funding set out in paragraph 5 of the report.

9. Agenda Forward Plan

Market Facilitation and Older People's Capacity Plan – 1 hour

Expansion of Technology Enable Care Locality Profiles – paper for information

Review of Grants

National Carers Responsibilities

10. Date of Next Meeting

Friday 1 September 2017 at 10am in the Dean of Guild Room, City Chambers, High Street, Edinburgh